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Syed Yousuf Raza Gilani
Prime Minister of Islamic Republic of Pakistan
&
Chairman Planning Commission

Personal Profile

Born on 9th June 1952 in Multan, Mr. Gilani got his Masters degree in Journalism from Government College, Lahore – Punjab University.

In 1985 he was appointed as Federal Minister for Housing and Works and later Minister for Railways. He was given the Federal Portfolio of Tourism and later Ministry of Housing and Works. Again in 1993, he became Federal Minister for Local Government and Rural Development.

He was elected Speaker of National Assembly of Pakistan from 1993 to 1997.

His father Makhudum Alamdar Hussain Gilani was one of the signatories of the Pakistan Resolution in 1940 which led to the creation of Pakistan. Makhudum Alamdar Hussain Gilani was a member of the Punjab Feroz Khan Noon's Cabinet in 1953 and in 1958 he became a Federal Minister.

Mr. Gilani published Urdu autobiography "Chah-e-Yousuf se Sada" (Cry from the Yousuf's Well), which is also a memoir of political and other national events written during his five years in prison.

Introduction

Planning Commission functions as a think tank of the Government of Pakistan in various spheres of economic and social development and on a number of cross cutting themes and issues. Since its establishment in 1952, it has undergone many institutional reforms to meet the challenges of the past five decades. The present government, on taking office on 29th March 2008, focused on a fundamental restructuring of the Planning Commission to make it an effective institution. This has resulted in a paradigm shift from allocative to strategic planning with a problem-solving approach. The objective is to transform the Planning Commission into a “Knowledge-based Commission.” Priority is therefore being accorded to ensure credibility and high quality in terms of human resources, and a participatory process of decision-making.

The continuous engagement of all the stakeholders is a significant feature of the new approach to planning. Plugging the implementation gaps is one of the primary objectives of the restructured Commission. Great stress placed on developing a knowledge base in the Planning Commission to serve as an intellectual bank with a strategic focus and global perspective at conceptual and operational levels. This would guide the Ministries in achieving national objectives in an integrated manner rather than working in silos.

The task given to the Planning Commission is to develop national resources of the country as rapidly as possible with a view to promote sustained and inclusive economic growth, macro economic stability, poverty reduction, adequate social services, just and equitable distribution of income and wealth are priority areas which the Commission has been positioned to address.

In sum, the priority areas include:

- (a) Poverty reduction and protection of vulnerable groups.
- (b) Promotion of educational potential of the people to compete in the global economy.
- (c) Achievement of Millennium Development Goals (MDG);
- (d) Provision of secure and decent work to the populace;

- (e) Planning for and taking necessary steps to provide, continuous and affordable electricity to the industry and the people of Pakistan.
- (f) Ensuring that people of different areas/regions to participate fully in of development activities;
- (g) Securing the well-being of the people, by raising the standards of living of the common man;
- (h) Provision of basic necessities of life, such as food, clothing, housing, education and medical relief for all citizens, irrespective of caste, creed or race, as and protection of vulnerable groups.
- (i) Making rapid progress in science and technology;
- (j) Ensuring decent information both for the citizen and the economy.

Past shortcomings require a dispassionate analysis with an eye on the future. Strategic thinking is emphasized to overcome underlying issues: political instability, absence of sustained endeavor, lack of imaginative approach to organizational problems requiring urgent solutions, lack of discipline in economic and financial management.

The real challenge is to effectively utilize limited resources and develop innovative approaches to persistent problems. Viewed in this context, economic growth is a necessary but not sufficient condition for national development. Fundamentally, the economy must grow at a rate which must be faster than the increase in population, and the gains of economic growth must be equitably spread.

Composition of the Planning Commission

The Planning Commission functions under the overall direction of the Prime Minister who is its Chairman. At operational level the Deputy Chairman heads the Commission, comprising at least nine Members and assisted by Advisors. Amongst its Members are the Secretary, Planning and Development as Member Coordination; Chief Economist; VC, Pakistan Institute of Development Economics; Eminent professionals are engaged to supervise Social Sector; Science and Technology; Energy; Infrastructure; Industry and Food and Agriculture. Likewise high-value Advisors bring a unique range of wisdom and skills to the Commission.

Functions of the Commission

The Planning Commission mandate as notified in the Rules of Business 1973 is as follows:

- i. Preparing the National Plan and review and evaluating its implementation;
- ii. Formulating Annual Plan and Annual Development Plan (ADP);
- iii. Stimulating preparation of sound projects in regions and sectors lacking adequate portfolio;
- iv. Examination, technical, financial, economic appraisal of development projects/programmes and its approval from development forum i.e. CDWP, ECNEC
- v. Monitoring and evaluating implementation of major development projects and programmes;
- vi. Continuously evaluating the economic situation and coordinating economic policies; and
- vii. Organizing research and analytical studies for economic decision making.

Planning & Development Division serves as the Secretariat of the Planning Commission. It comprises a number of Economic and Technical Sections and attached departments. Specific functions are assigned to the Sections related to assigned subjects, with the following core activities:

- i) To formulate proposals regarding the sector concerned for annual, medium and long term development programmes and projects in coordination with all stakeholders.
- ii) To monitor development work being carried out in the concerned sectors.
- iii) To liaise with all stakeholders on activities relating to development of the concerned sectors ensuring its maximum contribution to national development.
- iv) To provide inputs containing latest developments and data for inclusion in various publications such as Annual Plan, Public Sector Development Program (PSDP), Pakistan Economic Survey and relevant Reviews.

In order to infuse new ideas and approaches the Planning Commission recruits experienced professionals from the private sector. This cadre is known as sector specialists who are hired on contract basis at market rates. This helps to supplement the expertise available in the Commission. A human resource capacity development programme is being implemented which will be further strengthened. List of Sections is given below. (For more details, please visit website at www.planningcommission.gov.pk).

▪ **Economic Sections:**

- Macro Economic
- Money, Prices and Fiscal Policy
- International Trade & Finance
- Poverty Alleviation
- Employment & Economic Research
- Economic Appraisal
- Public Investment Programming
- Plan Coord
- Public Investment Authorization

▪ **Technical Sections:**

- Agriculture & Food
- Industries, Commerce & Mineral
- Mass Media, Culture, Sports, Tourism & Youth Affairs
- Physical Planning & Housing
- Population & Social Planning
- Science & Technology
- Social Welfare
- Transport & Communication
- Water Resources
- Labour & Manpower
- Women Development
- Education
- Devolution and Area Development
- Environment
- Governance
- Health and Nutrition

▪ **Wings of Planning and Development Division**

- Energy Wing
- Projects Wing
- Drought Emergency Relief Assistance Project (DERA)
- National Fertilizer Development Centre (NFDC)
- Pakistan Planning and Management Institute (PPMI)
- Poverty Centre

▪ **Pakistan Institute of Development Economics (PIDE)**

- Planning Commission is assisted in work by its research arm – The Pakistan Institute of Development Economics – a research and academic, Ph.D awarding Institute headed by a Vice Chancellor.

Perspective Planning –Vision 2030

Vision 2030 is an important strategic planning tool formulated by the Planning Commission which is continuously updated, being a living document.

The Vision aims at achieving a mature, confident, tolerant, democratic, stable, prosperous, just and dynamic society imbued with Islamic values; modern but not necessarily westernized; economically and industrially developed nation; eradication of absolute poverty and reduction of disparities in education, health and wealth build rural-urban complementarities and fully integrated with global economy through enhanced competitiveness and fostering knowledge economy.

More specifically, the Vision statement implies:

- i. Assured sovereignty and security of the country,
- ii. A self-reliant and technologically competent country even in advanced fields.
- iii. Quadrupling per capita income from USD 925 to USD 4,000 to 2007 prices.
- iv. Reduction of population-growth from 1.8% (2007) to close to 1% (2030).
- v. 100 percent literacy, net primary and secondary enrolment rates, and health & housing for all achieved by 2015
- vi. Ensuring maintenance of fiscal and current account balances and of price stability.
- vii. Larger share in world trade, rapid increase in exports with higher content of Hi-tech products.

To realize the Vision, an integrated and innovative approach will be adopted with special emphasis on developments in Science, Technology, Industry & Agriculture. The strategic focus of the Vision would be improved quality of life, knowledge generation & scaled up innovation through:

- i. Integrated, holistic and coordinated approach.
- ii. People – centric Policies: “The State Cares”
- iii. Enabling Policy Environment to foster business and government efficiency, develop infrastructure and ensure sustainable development
- iv. Quantum Leap in education for the Knowledge Society:

- v. Social Infrastructure: Enabling environment established for:
 - Competence [education, skills] and ethics
 - Demographic dividend: qualified, trained, experienced and creative workforce with a competitive spirit
 - Assured health, food and nutrition
 - Security under law
- vi. Energy: acquisition, exploration, processing, generation and conservation etc. renewable.
- vii. Food and Agriculture: an efficient, competitive and sustainable agriculture, which will ensure food security, rural livelihood and will contribute to the economic development
- viii. Water: efficient use, conservation and additional storage
- ix. Physical Infrastructure: rural-urban development, highways, railways, ports and connectivity.
- x. Industrial estates and cluster development along energy and trade corridors
- xi. Technology: HRD, R&D funding, capital investment and business assistance
- xii. Scientific and technological Infrastructure: knowledge, continuous up-gradation and innovation

Critical factors for success of the Vision are:

- i. Changing the mind-set: objective and “informed Decision Making” to be institutionalized
- ii. Building Institutions
- iii. Building capabilities
- iv. Premium on teamwork
- v. Inspired, committed and Visionary Leadership (Federal, Provincial and Local Government levels)
- vi. Meritocracy and Professionalism
- vii. Shared visions and destiny
- viii. Social cohesion
- ix. Effective implementation and monitoring

Millennium Development Goals (MDGs)

Pakistan has joined the global community to achieve Millennium Development Goals (MDGs). For this purpose it has set forth following MDGs:

- i. Eradication of extreme poverty and hunger.
- ii. Achieving universal primary education.
- iii. Promoting gender equality and empowerment
- iv. Reducing child mortality.
- v. Improving maternal health.
- vi. Combating HIV/AIDS, malaria and other diseases.
- vii. Ensuring environmental sustainability

The 18 global targets and 48 indicators adopted in 2000 have been translated into 16 national targets and 37 indicators keeping in view Pakistan's specific conditions, priorities, data availability and institutional capacity. Eight years down the road, and specifically after it has been realized that inspite of encouraging progress made since 2000, business-as-usual will not work in realizing the MDGs targets. Needed Manpower and Financial resources will be required to achieve the MDGs by 2015.

Challenges and Strategy

To meet challenges of 21st century following planning strategy will be adopted:-

Challenges	Instruments/Methodology
i. PC must have expertise and best practices comparable to those of identical institutions elsewhere	i. Better HR strategy, better work culture, more Knowledge Products and Services (KPS)
ii. Traditional Model of "Establishment Controls" and "Micromanagement" of the Line Ministries is an out-dated model.	i. More Delegation and Devaluation for the Line Ministries
iii. Institutional deficit of the Line Ministries should be made good.	i. Upgradation of capacity ii. Delegation-Devolution iii. Improved Focus
iv. Increased focus on economic	i. Increased knowledge

- growth, development effectiveness and performance outcomes.
- management and better knowledge products and services.
- ii. Greater liaison with development partners
 - iii. Emphasis on outcomes rather than outputs.
 - iv. E-government
 - v. Managing for Development Results
- v. Development has to be conceptualized by All PC should be enabler and facilitator and should be steering and not rowing
- i. Line Ministries would be encouraged to compile their Annual Development Strategy and Programmes based on medium term framework.
 - ii. Concept papers to precede PC-I through Annual Development Strategy and Programmes (ADSP).
- vi. Development is not restricted to projects. It is economy and it has to be thematic and not linear
- i. Follow-up on the Macroeconomic Framework and its component on regular basis.
 - ii. Various themes (such as MDGs, National Trade Corridor, Energy Security, Food Security, Governance, DFI, Private Sector Development (PPP) etc.) to be followed up jointly with line Ministries

Medium Term Planning

The professional economic managers at the Planning Commission are working to develop economic strategies which can provide short and long term solutions to the challenges being faced by the Government especially in the areas of Energy and Food Security, Employment, Poverty Alleviation and Infrastructure needs as public inputs to promote a vibrant economy.

The Planning Commission would focus on Plans & Programs that ensure sustained economic growth aimed at a more prosperous but just and equitable society. Social development must give hope to the poor and marginalized and mitigate growing inequalities. Good governance would be mainstreamed into different sectoral programs. It would be important to undertake private sector development and create conditions that enable the businesses to compete and flourish in open market. The partnership between public and private sector would satisfy the goals of economic growth, infrastructure, employment etc., as well as allow for the resources to implement programs of national health, universal education and other basic human needs.

A new team building has been completed and now Deputy Chairman, Planning Commission is leading it upfront to engage in an overarching national dialogue on planning. All stakeholders are being taken on board to obtain the best value of public investment and to leverage national resources in the shortest time frame and to share the fruits of development with the poor and needy.

As a well defined strategy, the Planning Commission is promoting public private partnership in collaboration with Infrastructure Project Development Fund (IPDF). This would not only reduce the burden on PSDP portfolio but would encourage the private sector to equally participate in the economic development of the country.

Public Sector Development Programme 2008-09

The Public Sector Development Programme (PSDP 2008-09) was approved by the National Economic Council (NEC) in its meeting held on June 2, 2008 at the size of Rs 541 billion (11% over 2007-08) comprising Rs 371 billion as federal component, Rs 170 billion for the Provinces to be spent through their Annual Development Programme (ADPs). In addition Rs 26.7 billion would be spent by ERRA for Reconstruction and Rehabilitation of Earthquake affected areas. Thus, the overall size of PSDP for 2008-09 stood at Rs 567.7 billion.

The PSDP 2008-09 laid an emphasis on maintaining the momentum of growth, realization of core development objectives such as reducing poverty, achieving MDGs, enhancing pro-poor expenditure, undertaking labor-intensive projects with higher multiplier out come effect, ensuring safety nets, empowering women and minimizing the wastes in the economy. The PSDP 2008-09 has laid foundation for the private sector to invest more in the country by ensuring availability of quality human and physical infrastructure.

The PSDP 2008-09 has been formulated while adopting the following guiding principles for allocation of funds to various Ministries/Divisions:

- i) Maximum allocation to those projects which can be completed during 2008-09 followed by projects that are likely to be completed in the next year.
- ii) Initiation of important new approved projects which are conducive to creating environment of knowledge economy
- iii) Social sector allocation especially Health and Education should be protected.
- iv) Brick and mortar projects should be discouraged.
- v) The projects with less than 40% expenditure be slowed down till the usefulness and their relevance to the present realities is ascertained.
- vi) Un-approved important projects should only be financed with token allocation.

Out of federal programme, an allocation of Rs 175 billion (47%) has been made for development and up-gradation of Infrastructure in the country to reduce the cost of doing business. To provide relief to the poor and achieve MDGs, the largest ever allocation of Rs 176 billion (47.5%) of the federal PSDP has been made for social sectors, and Rs 20 billion (5.5%) for other sectors. A major initiative in the infrastructure sector is to build small and large hydro power projects and dams to overcome energy crisis in the country. Similarly NHA has been provided sufficient funds to build highways especially to link Gwadar with the up-country. To create employment opportunities and to improve the living standard of low income layer of the society, various new programmes / initiatives like “Prime Minister’s Pro-Poor Income Support Programme” to be known as Benazir Welfare Card, a revolving fund for Housing for All for government servants and the general public, Prime Minister’s special initiatives for white revolution, village product specialization and expansion & rehabilitation of Basic Health Units (BHUs) alongwith doubling the number of lady Health Workers from 100,000 to 200,000 have been launched during 2008-09.

In order to improve and modernize functioning of public sector institutions, major initiatives like paperless governance and video conferencing facilities at Federal Secretariat and provincial headquarters are being initiated during 2008-09. To meet the increasing demand of growing industry at home and abroad for the skilled and trained manpower, substantial funding have been provided for “Hunarmand Pakistan Programme” to cater to the growing industry at home and abroad to earn foreign exchange reserves.

Project Approval Process

Project Cycle involves project identification, appraisal, approval, implementation and monitoring and evaluation. Projects are identified by line Ministries/Autonomous Bodies/Attached Departments, Provincial and District Governments. After appraisal and selection, projects are sent for approval.

Following are the project approving forums at various levels:

- i. Executive Committee of National Economic Council (ECNEC)
- ii. Central Development Working Party (CDWP)
- iii. Departmental Development Working Party (DDWP)
- iv. Provincial Development Working Party (PDWP)

Copies of the project document viz PC-I/PC-II have to be sent by the sponsoring Provincial Governments and the Federal Ministries to the Planning Commission. The Planning Commission after completing the formalities circulates the PC-I/PC-II to all the members of CDWP.

A scheme sponsored by the Federal Ministry/Corporation should be supported with a statement that the scheme has been and approved by the Secretary of the Ministry concerned. Similarly, a scheme sent by the Provincial Government should carry a certificate that it has been seen and approved by the respective Chairman/ACS (Dev.)/Development Commissioner of the Provincial Government.

Processing of Schemes

As soon as a copy of PC-I/PC-II is received by a member of the CDWP/PDWP/DDWP, its examination should be conducted expeditiously so that the same is approved/rejected in accordance with the time schedule. The Planning Commission has to ensure that the PC-I has been prepared correctly and in accordance with the instructions issued by Planning Commission for preparation of PC-I/PC-II. In case, the PC-I is found sketchy and deficient it is returned to the sponsors with the approval of Secretary/Deputy Chairman, Planning Commission.

Procedure for Meetings of Various Bodies

Meetings of the ECNEC are presided by the Prime Minister of Pakistan. The Cabinet Division provides Secretariat services for ECNEC.

The meetings of the Central Development Working Party are normally held in every month. The Planning Commission provides Secretariat facilities for the CDWP. The ECNEC, however, generally meets once in three months. With a view to avoiding lengthy discussion on detailed comments of the various agencies represented on CDWP, a Pre-CDWP meeting is held to resolve the outstanding issues in respect of federal schemes.

For the meetings of DDWP and PDWP presence of Finance Division/Finance Department's representative is essential.

Anticipatory Approval

The Chairman, ECNEC, where he is satisfied, has the powers to allow the execution of a scheme in anticipation of its formal approval by ECNEC.

The request for anticipatory approval has to be submitted to the Cabinet Division for on-going and new schemes in the proformae prescribed for each of them. The request for anticipatory approval should be signed by the Secretary of the Division concerned in the case of federal schemes and the ACS (Dev.) in the case of provincial schemes.

Administrative Approval

Project approval is followed by administrative approval and sanction for incurring expenditure. Administrative approval is issued by the Federal Ministry in respect of federally sponsored projects, while for the Provincial projects the approval is issued by the Provincial Department concerned.

Composition and Functions of Approving Forums

Following is the composition of Executive Committee of the National Economic Council (ECNEC).

Federation

The Prime Minister	Chairman
Minister for Commerce	Member
Minister for Communications	Member
Minister for Education	Member
Minister for Environment	Member
Minister for Food, Agriculture and Livestock	Member

Minister for Health	Member
Minister for Housing & Works	Member
Minister for Industries and Production	
Minister for Information Technology & Telecommunication	Member
Minister for Local Govt. and Rural Development	Member
Minister for Labour, Manpower and Overseas Pakistanis	Member
Minister for Petroleum and Natural Resources	Member
Minister for Planning & Development (when appointed)	Member
Minister for Ports and Shipping	Member
Minister for Privatization and Investment	Member
Minister for Railways	Member
Minister for Science and Technology	Member
Minister for Social Welfare & Special Education	Member
Minister for Textile Industry	Member
Minister for Water and Power	Member
Adviser to the Prime Minister on Finance and Revenue	
Chairman Higher Education Commission	Member
Minister of State for Economic Affairs	Member
Minister for State for Finance	Member
Deputy Chairman, Planning Commission	Member

PROVINCES

i) Provincial Finance Minister	Member
ii) Provincial Planning Ministers	Member
iii) Chairman, Planning & Development Board/ Additional Chief Secretaries (Development of the Provinces)	Member

NOTE

- The Finance Minister; Planning Minister; and Additional Chief Secretary (Planning & Development) of the Azad Govt. of the State of Jammu and Kashmir will be especially invited in all meetings of the Committee.
- Deputy Chief Executive and Chief Secretary, Northern Areas will also be specially invited in all meetings of the ECNEC.

FUNCTIONS

- i) To sanction development schemes (in the Public Sector) pending their submission to the National Economic Council.
- ii) To allow moderate changes in the plan and sectoral re-adjustments within the over-all plan allocation.
- iii) To supervise the implementation of the economic policies laid down by the Cabinet and the National Economic Council.
- iv) Reports asked for by the Committee in pursuance of its earlier decisions.

- v) Any other matter referred to the Committee by the Prime Minister, the National Economic Council, the CCI or the Cabinet or raised by a member in the committee with the permission of the Chairman.

The Secretariat of the ECNEC is located in the Cabinet Division.

Central Development Working Party (CDWP)

The development projects exceeding a certain financial limit prepared by the Central Ministries, Provincial Governments, Autonomous Organizations, etc. are scrutinized for the purpose of approval by the Central Development Working Party (CDWP) which is headed by the Deputy Chairman, Planning Commission. The Composition of CDWP is as follows:-

Deputy Chairman/Secretary, P&D Division	Chairman
The Chairman, Planning & Development Board Government of the Punjab, Lahore.	Member
Additional Chief Secretary (Dev), Planning & Development Department, Government of Sindh, Karachi.	Member
Additional Chief Secretary (Dev.), Planning & Development Department, Government of NWFP, Peshawar	Member
Additional Chief Secretary (Dev.), Planning & Development Department, Government of Balochistan, Quetta	Member
Finance Division (Dev. Wing), Government of Pakistan, Islamabad	Member
Economic Affairs & Statistics Division, Govt. of Pakistan, Islamabad	Member
Chairman, Pakistan Council of Science and Technology, Islamabad	Member
Relevant Federal Administrative Ministry	Member
Housing & Works Division, Govt. of Pakistan, Islamabad	Member
Industries & Production Division, Government of Pakistan, Islamabad	Member
Environment & Urban Affairs Division, Govt. of Pakistan, Islamabad	Member

By Special Invitation:

National Development Finance Corporation, Karachi
Cabinet Division, Government of Pakistan, Islamabad
Defence Division, Vice Chief of the General Staff, GHQ, Rawalpindi
Additional Chief Secretary (Dev), Planning & Development
Department, Government of AJ&K, Muzaffarabad
Chief Secretary, Northern Areas, Gilgit

The schemes approved by the Central Development Working Party costing Rs. 500 million and above in case of Federal Projects and Rs 5000 million for Provincial Projects are submitted to the Executive Committee of the National Economic Council for final approval.

Departmental Development Working Party (DDWP)

It is a body for approving development projects / programmes for Federal Ministries / Divisions / Departments according to their approved financial limits. It is headed by the respective Secretary / Head of Department and includes representatives of Finance Division and concerned Technical Section in the Planning and Development Division.

Provincial Development Working Party (PDWP)

Each Province has a Provincial Development Working Party which is headed by the Chairman, Planning and Development Board / Additional Chief Secretary (Development) and includes Secretaries of the Provincial Departments concerned with development, as its members. The Provincial Development Working Party scrutinizes various projects for inclusion in the Annual and Five Year Plans. It is competent to approve projects upto a certain financial limit. Projects exceeding this limit are submitted to the Central Development Working Party for approval.

Sanctioning Powers of Approving Forums

	Authority	Sanctioning Powers
i.	ECNEC	All Schemes costing over Rs 500.00 million
ii.	CDWP	All Federal schemes costing upto Rs 500.00 million
iii.	Provincial Governments (PDWP)	Upto Rs 5000.00 million except water sector projects
iv.	Federal Ministries (DDWP)	Upto Rs 40.00 million

A project (federal or provincial) in which the FEC is more than 25% of the cost of project will be considered by CDWP.

Planning Commission - Senior Management

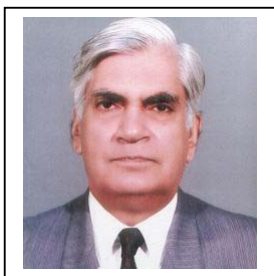
Mr. M. Salman Faruqui Federal Minister Deputy Chairman



Mr. M. Salman Faruqui has been a distinguished public servant with over forty years experience in policy formulation and implementation. Some of his innovative and highly regarded achievements in nation building are the introduction of private-public-partnership in the power generation sector, construction of Islamabad-Lahore first motorway of Pakistan, corporatisation of Pakistan Telephone & Telegraph Department; and creation of National Highway Authority. He has held many senior appointments spanning four decades in different sectors of economy and administration. These include:

- M.A. (Political Science),
- M.A. (International Relations),
- M.A. (Public Administration, LLB
- Secretary General to the Government of Pakistan / Minister of State, Ambassador at Large/Minister of State and Secretary to the Prime Minister of Pakistan.
- Federal Secretary Ministries of Commerce, Communications, Water & Power, Food & Agriculture, Livestock & Fisheries, Environment and Forestry, Local Government & Rural Development
- Served as Chairman Pak Telecommunications Corporation, National Highway Authority, National Engineering Services of Pakistan (NESPAK), Pakistan Postal Services Corporation, National Power Construction Company & Sindh Sugar Corporation.

Dr. Ishfaq Ahmad, (Nishan-i-Imtiaz) Minister for State Advisor on Science & Technology



Dr. Ishfaq Ahmed is a distinguished Scientist who has been awarded the highest Civil Award, Nishan-i-Imtiaz in addition to Hilal-e-Imtiaz, Sitara-e-Imtiaz and Tamgha-e-Baqa for his outstanding scientific research work. Assignments under Government of Pakistan include:

- M.Sc. (Physics)
- Ph.D. (Physics) University of Montreal, Canada
- Chairman, Pakistan Atomic Energy Commission
- Special Advisor to the Chief Executive / Prime Minister (Federal Minister Status)
- Member, National Commission of Science & Technology
- At international level Dr. Ahmed was designated as the first Chairman of the IAEA's Advisory Group on Technical Assistance and Cooperation (SAGTAC).
- He represents Pakistan in the Council of the International Institute of Applied System Analysis (IIASA).
- He is Fellow of the Pakistan Academy of Sciences (current President).
- Fellow of the World Islamic Academy of Sciences
- Fellow International Nuclear Energy Academy
- Fellow of the Nuclear Society of Pakistan

Parliamentary Secretary

Mian Abdus Sattar



- Graduate

Mian Abdus Sattar has a long political career of over 35 years. He started his political career when he was elected as President of the college union in 1973. He was elected Chairman Union Council Jetha Bhutta in 1979, Member District Council in 1983 and Vice Chairman, District Council in 1987 to 1991. In 1988 he was elected Member of the Provincial Assembly of Punjab in 1990 as well as 1997. He was elected Naib Nazim, Rahim Yar Khan in 2001 and remained on this position till 2005. Currently he is an elected Member of the National Assembly from NA 193 District Rahimyar Khan in 2008 General Elections.

Honorary Advisors to the Commission

Dr. Ishrat Hussain Honorary Advisor on Science & Technology



- Master Degree in Development Economics
- Ph.D. in Economics from Bostaon University

Dr. Ishrat Hussain is an eminent economist with global experience. He held the following positions during his tenure with the World Bank:

- Director for Central Asian Republics
- Director, Poverty and Social Policy
- Chairperson of the World Bank's Public Sector Group
- Chief of the Debt and International Finance Division
- Chief Economist of the World Bank for East Asia and Pacific region
- Chief Economist for Africa
- Resident Representative in Nigeria

His tenure as Governor State Bank of Pakistan (1999 to 2005) is remembered as a period of financial sector reforms. He also remained as Chairman of National Commission of Government Reform.

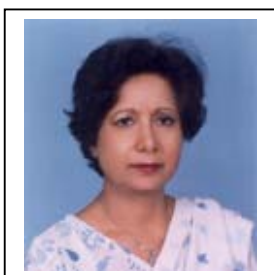
**Mr. Shoaib Sultan
Honorary Advisor on
Social Sector**



- M.A (University of Lucknow, India)
- Post Graduate Studies in Public Administration (University of Cambridge, UK)
- L.L.B

Mr. Shoaib Sultan Khan, has established himself as an internationally renowned poverty alleviation expert with long and rich experience and achievements to his credit. He worked as Senior Advisor with United Nations Development Program, Senior Advisor on Rural Development with the Aga Khan Foundation, General Manager of Aga Khan Rural Support Program (AKRSP), Senior Project Officer Social Development with UNICEF Colombo, and consultant UN Center for Regional Development Nagoya, Japan. As Senior Advisor, South Asia Poverty Alleviation Programme (SAPAP) of the UNDP, Mr. Khan has set up demonstration projects in the six countries of the SAARC region. He has received the Global 500 award in 1989, Hilal-e-Imtiaz in 2006, the Roman Magsaysay Award in 1992 and the WWF Conservation Medal in 1994. He is the author of several books and frequently writes for national and international journals.

**Ms. Khadija Haq
Honorary Advisor on
Human Resource**

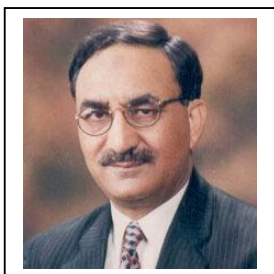


- Bachelors with Honours and Masters in Economics
- Postgraduate in Economics (Harvard University, USA)

Ms. Khadija Haq, is a respected human development expert. She is currently Director of the Mehboob-ul-Haq Center for Human Development. She has vast experience in economic research with emphasis on human resource development. She is the moving spirit behind renowned Human Development Report on South Asia. She has worked as Research Associate Brookings Institution, Senior Advisor on Education, UNICEF, and Chairperson, North South Roundtable. She co-authored the book Human Development in South Asia with her late husband Dr. Mahboob-ul-Haq. She edited several other publications on development issues.

Members of the Planning Commission

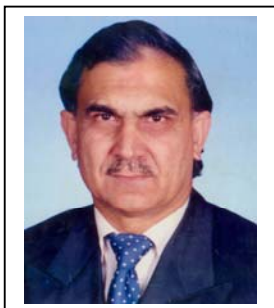
Mr. Suhail Safdar **Member** **Coordination / Secretary** **Planning and Development Division**



- Masters in Management (MSM), Arthur D. Little School of Management, Boston, USA
- Master's in English Literature, Government College Lahore

Mr. Suhail Safdar as Federal Secretary of Planning and Development Division heads the Secretariat of the Planning Commission where he pioneered the National Development Outlay – a consolidated document reflecting public sector development programme at Federal, Provincial and District levels. He has rich and diversified experience of over 35 years in Public Sector, Accounting, Auditing, Social Sector and Gender Development. He has worked as Secretary, Women Development Division where he initiated the draft of famous Honour Killing Law which has been enacted. He also served as Secretary Inter Provincial Coordination Division and developed a package on provincial autonomy. He has worked as Accountant General Punjab/DG Audit and also in large public sector corporations. He has represented Pakistan at UN Conferences and in many international forums. He is author of four books of poetry in Urdu and English and many papers.

Mr. Ejaz Rahim (Sitara-i-Imtiaz) **Member** **Social Sector**



- M.A (Development Studies), Institute of Social Studies, The Netherlands
- Masters in Political Science and English Literature
- Diploma in HRD, (Pittsburg University) of Agriculture and Rural Development, (UN Institute, Bangkok)
- Eisenhower Fellowship (1988)

Joined Civil Service of Pakistan in 1968 and retired after 37 years of service including appointments as Cabinet Secretary, Federal Health Secretary, and Provincial Chief Secretary, NWFP. He was first DG of Special Dev. Unit for Poppy Eradication Projects and has also remained MD/PTV. He appointed as Minister of Health in the Caretaker Government. He has remained Member of NCGR, and GFATM and is currently a Member of Regional Consultative Committee of EMRO/WHO and elected Vice Chairman of Regional Stop T.B Partnership. He was Chairman of the Working Group for Health Sector which drafted relevant portion of MTDf (2005-10).

Mr. Parvez Butt (HI, SI)
Member
Energy



- MSc (Mechanical / Nuclear Engineering), University of Toronto, Canada
- B.Sc., (Mechanical Engineering)

Mr. Parvez Butt joined Pakistan Atomic Energy Commission in May 1963 and rose to be its Chairman from where he retired in April 2006. As Director (SES) and then Member (Power), he made significant contribution to the indigenization programme of PAEC and established HMC-3, the country's largest equipment manufacturing workshops. After his retirement from PAEC he was appointed as Secretary, Science & Technology from where he retired in April 2008.

He has been awarded HI, SI and Tamgha-e-Baqa for his significant contribution to the power, engineering and other civilian and strategic programmes of PAEC.

He is working as Member (Energy), Planning Commission since 13 August 2008.

Mr. M. Akram Malik
Member
Infrastructure



- B.Sc
- Post Graduate in Development Administration Diploma Birmingham University, UK

Mr. Akram Malik joined the DMG in 1973. He has served as Federal Secretary in Economic Affairs, Planning and Development and Local Government. He has also served as Executive Director in Asian Development Bank (2002-2005) and Commercial Counselor as well as and later Economic Minister in Pakistan High Commission in London (1988-92). He remained Chairman Planning and Development and Finance Secretary in Punjab and earlier on Provincial Secretary in different Departments. As a field officer he served as Deputy Commissioner in Rawalpindi and Rahim Yar Khan districts and as Commissioner Bahawalpur. He compiled the first district Gazetteer after partition on Rahim Yar Khan district He possesses a distinguished record of public service both in the Secretariat and the field. He was appointed as Member Infrastructure in 2008.

Lt.Gen. (Retd) Muhammad Zubair HI(M), P.E.
Member
Implementation and Monitoring



- M.Sc Defence & Strategic Studies, NDC
- M.Sc Joint War Studies
- B.Sc Engineering (Civil) M.I.E. Pakistan

Engr. Lt.Gen Muhammad Zubair (Retd) has served Pakistan Army for 38 years. He served as Engineer in Chief. During his service contributed toward national development by executing mega projects. He was responsible for implementation of Lahore-Faisalabad Highway on Built Own Transfer (BOT) basis. He has also remained as Chairman Earthquake Rehabilitation & Reconstruction Authority. He has been Chairman National Camouflage and Concealment Committees, Evaluation and Standardization of Technical Design for u/ground Shelters and Academic Council, MCE. He has also served as Member Water and Power Committee, Federal Flood Commission, Executive Committee, Pakistan Engineering Council, Punjab Engineering Academy. He has been awarded Sitarai-Imtiaz (M) and Hilal-Imtiaz (M) for his distinguished services.

Dr. Shaukat Hameed
Member
Science & Technology



- B.Sc Oxford
- D.Phil, Oxford
- Fellow Pakistan Academy of Sciences
- Rector, GIK
- Rhodes Scholar

- Dr. Shaukat Hameed is an eminent scientist who served Pakistan Atomic Energy Commission (PAEC) for 37 years and retired as Chief Scientist and Director General. During his stay in PAEC he was actively involved in *R & D*, teaching, production, technical management, and policy planning and was engaged in design and production of laser and electronic equipment.
- Dr. Shaukat is working with Planning Commission since 2005 and has actively contributed to the national document "Vision 2030 Pakistan in 21st Century". He has authored over 23 papers in international journals and conferences. He has been awarded Pride of Performance.

Dr. Muhammad E. Tusneem
Member
Food & Agriculture



Mr. Tusneem is recognized as an eminent agriculture expert and development practitioner with wide ranging experience in agriculture sector at planning, research and development levels. Dr. Tusneem served as Chairman Pakistan Agricultural Research Council until his retirement. He has also worked with the Asian Development Bank for over 28 years and was appointed as Director General for East and Central Asia region including China. He has intimate knowledge of the discipline covering 24 countries of Asia and Pacific region.

- M.S (Soils),
University of
Philippines
- Ph.D,
(Agronomy),
Louisiana State
University, USA

Dr. Rashid Amjad
Member / Chief Economist /
Vice Chancellor
PIDE



- A distinguished economist and educationist, Dr. Rashid Amjad graduated from Government College, Lahore and obtained his Tripos in Economics B.A. (Hons) and Ph.D from the University of Cambridge.
 - He was a Member of the Panel of Economists to frame Pakistan's Fifth Five Year Plan. He has written a large number of articles & books. He has co-authored "Management of the Pakistan Economy 1947-82" and "Private Industrial Investment in Pakistan 1960-70".
 - He worked over 27 years in I.L.O in various capacities including Director, Policy Planning, Director, Employment Strategy Department etc.
- PhD (Economics)
from Queen's
College, University
of Cambridge, UK

Task Forces

Active participation of knowledgeable resource persons and institutions in the planning and development process is a dimension greatly stressed by the current leadership of the Planning Commission. For this purpose the Planning Commission has constituted a number of Task Forces involving the most committed individuals representing different sections of society and regions.

The following Task Forces have been constituted:

a. Task Force on Food Security

S.No.	Name & Designation	Position
1.	Mr. Sartaj Aziz, VC, Beaconhouse National University, Lahore	Chairman
2.	Secretary, Ministry of Food, Agriculture & Livestock, Ibd	Member
3.	Secretary, Ministry of Commerce, Islamabad.	Member
4.	Secretary, Ministry of Industries and Production, Islamabad	Member
5.	Secretary, Ministry of Interior, Islamabad.	Member
6.	Chairman, National Disaster Management Authority, PM Sectt.	Member
7.	Chairman, Planning & Development Board, Government of Punjab Lahore	Member
8.	Additional Chief Secretary, Government of Balochistan, Quetta	Member
9.	Additional Chief Secretary, Government of NWFP, Peshawar	Member
10.	Additional Chief Secretary, Government of Sindh, Karachi.	Member
11.	Dr. M.E. Tusneem, Member (F&A), Planning Commission, Islamabad	Member
12.	Dr. Akhtar Hasan Khan, Former Secretary, Planning & Development Division, Islamabad	Member
13.	Mr. Abid Hasan, Former Operation Advisor, World Bank, Islamabad.	Member
14.	Mr. Shahid Hafeez Kardar, Renowed Economist, Lahore	Member
15.	Mr. Afaq Ahmed Tiwani, Former Chairman, Pak. Horticulture Board, Lahore	Member
16.	Mr. Qamar-uz-Zaman Shah, President, Sindh Chamber fo Agriculture	Member
17.	Mr. Khair Muhammad Junejo, Ex-Caretaker Minister for Food & Agriculture	Member
18.	Mr. Farhat-ullah Khan, Progressive Farmer, Mian Channu	Member
19.	Dr. Kauser A. Malik	Member

b. Panel of Economists

Sr. No.	Profile	Position
1.	Dr. Hafiz A. Pasha Former Advisor on Finance to the Prime Minister, Commerce Minister, Deputy Chairman Planning Commission, and till recently Assistant Secretary General at the UN and Administrator UNDP. Currently Dean Social Sciences, Beaconhouse National University Lahore.	Chair
2.	Mr. Sartaj Aziz Former Finance Minister and currently Chairman Taskforce on Food Security and Vice Chancellor Beaconhouse National University Lahore.	On Special Invitation
3.	Dr. Rashid Amjad Former Director Policy Planning at the International Labour Organization Geneva and Director South East Asia and Pacific Manila. Also Member National Manpower Commission and Panel of Economists to frame Fifth Five Year Plan. Currently Vice Chancellor Pakistan Institute of Development Economics.	Convener
4.	Dr. Akmal Hussain Former Member on the Prime Minister's Task Force on Poverty Eradication and Employment Generation, Principal Author Pakistan National Human Development Report (UNDP), Member Economic Advisory Board. Member of the Independent South Asia Commission. Currently Managing Director Sayyed Engineers and Distinguished Professor Beaconhouse National University Lahore.	Member
5.	Dr. Akhtar Hassan Khan Former Secretary Planning & Development Division.	Member
6.	Dr. Naved Hamid Former Deputy Director Asian Development Bank and Lead Economist ADB Country Office Islamabad, and Senior Economist ADB Manila. Currently Director Research, Lahore School of Economics.	Member
7.	Dr. Riazuddin Specialist on macro and monetary policy and currently Advisor, State Bank of Pakistan.	Member
8.	Dr. Kaisar Bengall Former Director Social Policy Development Centre Karachi and Currently National Coordinator of Benazir Income Support Programme Government of Pakistan.	Member

Sr. No.	Profile	Position
9.	<p>Dr. Qazi Masood Ahmed</p> <p>Specialist on Fiscal Policy and Macroeconomics. Currently Professor IBA Karachi.</p>	Member
10.	<p>Dr. Ali Cheema</p> <p>Worked and Published widely on development issues and is currently Associate Professor Lahore University Of Management Sciences (Lums) Lahore</p>	Member
11.	<p>Dr. Haris Gazdar</p> <p>Consultant to the World Bank on Poverty and currently Executive Director Collective for Social Science Research Karachi.</p>	Member
12.	<p>Dr. Asad Sayeed</p> <p>Expert on social protection and safety nets and worked as consultant to the ILO and other international agencies and currently Senior Researcher at Collective for Social Science Research Karachi.</p>	Member
13.	<p>Dr. Toseef Ahmad</p> <p>Worked in development issues related to Pakistan special reference to Baluchistan and is currently head, Department of Economics, Balochistan University, Quetta.</p>	Member
14.	<p>Dr. Aisha Ghaus Pasha</p> <p>Former Deputy / Acting Managing Director of the Social Policy Development Centre. Member of several Task Forces on Public Finance, Social Sectors and Poverty Alleviation. Worked as consultant to World Bank, UNDP, ADB. Currently Director Research, Institute of Public Policy, Beaconhouse National University, Collective for Social Science Research, Lahore.</p>	Member
15.	<p>Dr. Faisal Bari</p> <p>Specialist on development issues especially local areas development and devolution and currently Associate Professor Lahore University of Management Sciences (LUMS) Lahore.</p>	Member
16.	<p>Dr. Naseer Ali Khan</p> <p>Development specialist has worked on the NWFP economy including with the Provincial Government and is currently Director Institute Management Sciences Hayatabad, Peshawar.</p>	Member
17.	<p>Mr. Saqib Sherani</p> <p>Expert on the Pakistan economy in relation to growth, macro and financial developments. Currently Director Research at the Royal Bank of Scotland Islamabad.</p>	Member
18.	<p>Dr. Rehana Siddiqui</p> <p>Specialist on human resource development issues with special reference to women as well as working on energy and environment concerns. Currently Dean Research, PIDE Islamabad.</p>	Member

PARTICULARS OF CHIEFS/HEAD OF SECTION

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1	Mr. Jaweed Akhter	Additional Secretary	Administration and Coordination	9201926	9204686	jaweed_dg@yahoo.com
2	Mr. Muhammad Shahid	Joint Chief Economist	Projects Wing	9203961	--	shahid1950@gmail.com
3	Mr. Abdul Qadeer	Joint Chief Economist	Macro	9207424	--	
4	Mr. M. Asif Sheikh	Specialist	PSDP	9202124	--	
5	Dr. M. Younus Jafri	Senior Consultant	Investment			
6	Dr. Muhammad Shaukat Ali	Macro Economic Specialist	Macro Economic	9202838	--	shaukat492@yahoo.com
7	Dr. Muhammad Aslam Khan	Specialist Fiscal & Monetary	Macroeconomic Management	9201989	9206502	khan.maslam@gmail.com aslank60@hotmail.com
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22	Mr. Hamid Marwat	Deputy Chief (Incharge)	Forestry & Wildlife	9208027	9210227	marvat67@yahoo.com
23	Mr. Javed Ali Mehar	Deputy Chief(Incharge)	Gender Development & Manpower	9215436	--	jmahar@yahoo.com
24	Dr. Fazli Hakim Khattak	Chief (CC)	Health	9206924	9201777	khattakfh20@hotmail.com
25	Mr. Tajammal Hussain	Chief	Industries & Commerce (Mineral Sector)	9201836	9204725	engineersplanners@yahoo.com
26	Mr. Ahmed Baig	Deputy Chief(Incharge)	Mass Media, Culture, Sports, Tourism & Youth Affairs	9202863		baig_49@hotmail.com

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29	Dr. Muhammad Ashraf Moten	Sr. Chief	Science & Technology	9201296	9201296	motanaashraf@hotmail.com
30	Syed Tanwir Hussain Bukhari	Chief	Transport & Communications	9202670	9202129	stanwirbukhari@yahoo.com
31	Mr. Arshad Maqsood Malik	Chief	Chief (Fuel), Energy Wing	9220735	9220724	--
32	Mr. Muhammad Ziauddin	Chief(CC)	Chief(Power, Information & Computer), Energy Wing	9220729	9220724	--
33	Mr. Muhammad Irfan Qureshi	Deputy Chief(Incharge)	Afghan Cell	9207619		
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36	Mr. Muhammad Ayub	National Project Director	Gender Mainstreaming in P&D Division & Departments Project	9235093		ayub_54@hotmail.com